India Research Center News & Highlights Archive

DECEMBER 2022

Research Roundtable with Prof. Linda Hill

In early December, we hosted the South Asia leg of a series of research roundtables with <u>Professor Linda Hill</u> and her team. This was part of their ongoing research on Leadership in the Digital Era and focused on the changing role of leadership and workplace dynamics in the era of remote and hybrid work models. We had 6 participants – leaders from across industries – who shared their experiences and insights from navigating the post-Covid world. The participants' varied backgrounds, from veteran leaders of large legacy organizations to 'digital native' start-up founders, made for an enriching discussion with unique perspectives on how leadership has evolved with time.

NOVEMBER 2022

Faculty Book Promotion: Deep Purpose: The Heart and Soul of High-Performance Companies by Professor Ranjay Gulati

In November, the HBS Club of India hosted an event with <u>Professor Ranjay Gulati</u> in which he addressed alums of HBS and MIT Sloan in a session that explored how purpose could help companies unlock growth. He discussed the 'success trap' that market incumbents fall into, failing to recognize market trends and innovate. Ranjay explained how purpose could motivate employees, improve relationships with business partners, and enhance a company's reputation. An interview with Ranjay Gulati, Big Tech, Big Issues, also featured in ET Now in November 2022.

OCTOBER 2022

Faculty Book Promotion: The 1947 Partition of British India: Forced Migration and its Reverberations (Edited by Professor Jennifer Leaning)

Research by the Lakshmi Mittal and Family South Asia Institute (LMFSAI), Harvard University, led by Professor Jennifer Leaning, Research Fellow at the Harvard FXB Center for Health and Human Rights, culminated into a book titled 'The 1947 Partition of British India: Forced Migration and its Reverberations'. The book, co-edited by Professor Leaning and Shubhangi Bhadada, Mittal Institute Fellow at LMFSAI, is a collection of chapters related to partition studies. Experts from various disciplines from the three major nation-states affected by this cataclysm—Bangladesh, India, and Pakistan—have collaborated on this book. In October 2022, Professor Leaning and Hitesh Hathi, Executive Director of LMFSAI, toured India, Pakistan, and Dubai. An interview with the editors was published in the Times of India. The IRC assisted with the book tour and media outreach. Thank you, Priya Paul (OPM 28), Saquib Shirazi (MBA 1995), and Munir Merali (AMP 184), for generously hosting dinner and arranging events for this marquee book.

OCTOBER 2022

SAAB Board Meeting and Reception on campus

South Asia Advisory Board members met face-to-face in Boston in October 2022. (This was after the meet in Sri Lanka in 2020.) At the board meeting, Prof Jeremy Friedman presented 'The Evolution of Socialism During the Cold War.' That evening, Prof. Deshpande, the faculty chair, board members, faculty, alums, and MBA students met over drinks and snacks at a reception. Over 75 attendees made the reception a fun occasion.

SEPTEMBER 2022

Faculty Book Promotion: Making Meritocracy: Lessons from China and India, from Antiquity to the Present by Professor Tarun Khanna and Michael Szonyi

The HBS Club of India and the IRC hosted the first in-person event in September 2022. It was a session for alums with <u>Professor Tarun Khanna</u>, who spoke about his new book, Making Meritocracy: Lessons from China and India, from Antiquity to the Present, edited in collaboration with Michael Szonyi. Professor Khanna described the various contesting perspectives on meritocracy, 12 highlighting the consistent reemergence of debate across human history. In his book, using elite college admissions across India, China, and the US, as examples, he discussed the role and possible implementation of compensatory discrimination in building meritocracy and addressed the backlash against it.

SEPTEMBER 2022

Hosting Harvard University Guests

Ms. Shaira Kochubaeva, Assistant Provost, International Affairs, Harvard University, Ms. Belynda Bady, Associate Director, Harvard Global, and Kaelen Kennedy, Senior International Program Consultant, Harvard Global, traveled to India in September 2022. While in Mumbai, they visited the IRC to catch up with the research team and tell us how their roles at Harvard had evolved over the past few years. In partnership with the HBS Club of India and Harvard Club of Mumbai, we hosted a dinner and drinks event. Prof. Tarun Khanna, who was in town, joined us.

AUGUST 2022

Faculty Book Promotion: Better, Simpler Strategy - A Value-Based Guide to Exceptional Performance by Professor Felix Oberholzer-Gee

In August 2022, in collaboration with the HBS Club of India, we hosted an event with Professor Felix Oberholzer-Gee, where he shared anecdotes and research from his latest book, Better Simpler Strategy. Amit Singh (AMP 199) moderated the event that discussed ideas from the book and their relevance to leaders in South Asia.

AUGUST 2022

Harvard Alumni Reception

In August 2022, The Lakshmi Mittal and Family South Asia Institute hosted a student and alumni reception at the India International Centre in New Delhi. IRC team members attended an enjoyable evening of stimulating conversation and had the chance to meet and engage with Harvard's incoming and returning students and alumni.

MAY 2022

Discussion on Restoring Trust in Tech Platforms

We hosted another event in May which was a discussion led by <u>Professor Krishna Palepu</u> on Restoring Trust in Tech Platforms, using the Care.com case. This was in collaboration with HBP, Executive Education, and APRC.

JANUARY 2022

Case Discussion

In January, in collaboration with Executive Education, HBP, and the Middle East and North Africa research center, the IRC hosted a case discussion for MBA and AMP alumni, led by Professor Stefan Thomke. He focused on 'Building World Class Operating Systems' using the classic Toyota case.

NOVEMBER 2021

An Evening with Padma Shri Srikant Datar

In November 2021, <u>Dean Srikant Datar</u> was awarded India's prestigious Padma Shri award for literature and education. The Padma Awards, India's highest civilian awards, are given in three categories: Padma Vibhushan, Padma Bhushan, and Padma Shri, to honor individuals' contributions to their fields. Dean Datar received the award in Delhi from the President of India, Ram Nath Kovind. Dean Datar then traveled to Mumbai, along with Skip Nordhoff, Director, HBS International Strategy and Principal Gifts, and was greeted in the traditional Indian style by team members from the IRC, the Harvard School of Public Health, and the Harvard Business Publishing teams. The meeting had a hybrid format -- some colleagues were present in person while others joined over Zoom.

After an engaging discussion with the team, we hosted HBS alumni from South Asia, many of whom were Dean Datar's former students, at a rooftop terrace in Mumbai. Our team was nervous and excited -- It was the first time we were hosting an in-person event in nearly 19 months. The attendees were delighted at the opportunity to interact with the Dean and share ideas about HBS' role in the region.

OCTOBER 2021

Pioneering Private Equity in India with Renuka Ramnath (AMP 1999)

This episode featured Renuka Ramnath, the Founder, Managing Director, and CEO of Multiples Alternate Asset Management, a private equity manager and advisor to funds of \$1.7 bn. She has over 30 years of experience in the Indian financial sector across private equity, investment banking, and structured finance. This session was moderated by Nitin Nayar, MBA 2003, co-founder and Managing Partner at Filter Capital India Advisors LLP. Ramnath discussed her entrepreneurial journey and the growth of private equity in India in recent years.

OCTOBER 2021

Business and Public Health in India: Lessons on Worker Well-being & Supply Chain Sustainability

Harvard Chan School of Public Health India Research Center and HBS IRC co-hosted a webinar with the Confederation of Indian Industry during the Asia Health 2021 on "Business and Public Health in India: Lessons on Worker Wellbeing & Supply Chain Sustainability." It highlighted the role of business leaders and companies in the promotion of worker wellbeing and sustainable supply chains and ways to build healthier and more resilient organizations globally.

Participants included Dr Eileen McNeely, Executive Director, SHINE & Harvard TH Chan School of Public Health, Heloise Jardim, Research Manager, SHINE, Harvard TH Chan School of Public Health, Sangeeta Chandran, Head Safety and Wellbeing, Tata Consultancy Services and Mahesh Chandak, Head of HSE – South Asia & HSE Business Partner for Crop Science Division – APAC, Bayer Group.

AUGUST 2021

Breaking Boundaries and Ceilings with Ipsita Dasgupta (MBA 2002)

Ipsita Dasgupta is the Country Director – India, at Apple. Her career spans multiple sectors such as digital, consulting, and general industries. Prior to this, she worked at Disney Hotstar India and GE in South Asia and China. The session was moderated by Siddharth Jhawar (MBA 2018).

JULY 2021

Alumni on Air: Sunil Sood (AMP 184) and Fariha Ansari (HBS Club of India) (PLDA 18)

In this episode, Sunil Sood (AMP 2013), Director on the board of Vodafone India's joint venture with Vodafone Idea and Vodacom Group South Africa, whose 35-year career spans FMCG, telecommunications, and fintech, spoke to Fariha Ansari, HBS PLDA 2014, Head of Strategic Development, Toffee Insurance. He described the challenges as the pandemic evolved and shared his experience and insights on the changing landscape in the Indian telecom industry.

MAY 2021

Webinar on Building Our Resilience in the Face of a Crisis

COVID-19 has been a source of unexpected stress, anxiety, and adversity for many. Even though WFH (work from home) gave us the flexibility to manage our time, many workers are finding it hard to get work done. While sharing tips on how to respond to adversity, Professor Joshua D. Margolis highlighted that a well-developed network of relationships can help you rebound from setbacks.

MAY 2021

Webinar on Mitigating COVID-19: Role of the Private Sector

A well-ventilated office space will be a requirement for organizations as they transition back to office post-pandemic to ensure employees' safety, said Harvard Professor Joseph Allen, co-author of the book, Healthy Buildings. HBS Professor Rohit Deshpande welcomed the change in attitude of the private sector, "shedding its business-as-usual approach" to actively respond to COVID-19. Other panelists included Ruzbeh Irani, President - Group HR and Communications, Mahindra Group, who also emphasized the importance of workers' safety. And Dr Rohini Sridhar, COO, of Apollo Hospitals Madurai Division, elaborated on the vaccination efforts.

FEBRUARY 2021

Panel Discussion on Reimagining India's Health System: The Lancet Citizens' Commission at Harvard

The cross-sectoral initiative aims to lay out the path to universal health coverage in India. Its guiding principle is that structural change toward universal health coverage can only be achieved through consultative and participatory engagement with the diverse sectors involved in healthcare and, most importantly, with India's citizenry. The event aimed to introduce the Commission to the Harvard community and invite students, researchers, faculty, and alumni to participate in the initiative.

FEBRUARY 2021

Book Launch: We the possibility: Harnessing public entrepreneurship to solve our most urgent problems

The discussion was based on <u>Professor Mitchell B. Weiss'</u> book which focuses on a change in mindset where public leadership and management are willing to imagine new possibilities and to experiment.

JANUARY 2021

Alumni on Air: Conversation with Ravi Venkatesan (MBA 1992)

Conversation with Ravi Venkatesan (MBA 1992), former chairman of Microsoft India and founder of the Global Alliance for Mass Entrepreneurship (GAME), and Nupur Arya, HBS Club of India.

DECEMBER 2020

Roundtable on Leadership in the Digital Era

HBS IRC supported <u>Professor Linda Hill's</u> research roundtable series, a first for us in more ways than one. It was part of a series of 5 roundtables on leadership in the digital era, conducted by the Shanghai Research Center, Japan Research Center, and IRC. The roundtable was conducted on Zoom, with Professor Hill, Sunand Menon (MBA 2001), and a few current MBA students joining from Boston. The participants in this thought-provoking conversation included founders of tech start-ups, leaders from mid-sized traditional organizations, large banks, FMCG, and media conglomerates, all at various stages of their digital journey. They discussed pertinent issues about the changing paradigms of leadership in a world of fast-evolving technology.

OCTOBER 2020

Dastaan è South Asia' (Narratives from South Asia

Worldwide Week at Harvard showcased the breadth of Harvard's global engagement through academic and cultural events on diverse themes. On October 7 and 8, 2020, Harvard University broadcasted 24 Hours of Harvard, which featured 24 consecutive hours of around-the-clock and around-the-world events and activities.

HBS IRC, in collaboration with the India Center of the Harvard T.H. Chan School of Public Health, Harvard Business Publishing, and the India Office of The Lakshmi Mittal and Family, South Asia Institute, curated 'Dastaan è South Asia' (Narratives from South Asia). The presentation included the range of work Harvard University has done in South Asia including efforts to drive public health communication, influence management practice, adopt smart business models, and leverage technology.

JULY 2020

Webinar on Accelerating Digital

<u>Professor Karim Lakhani</u> presented his perspectives on digital transformation and AI in a webinar, connecting ideas in his book, Competing in the Age of AI, with real-world examples in the post-pandemic world. Adi Ignatius, editor-in-chief of Harvard Business Review, led a discussion among business leaders on digital transformation in South Asia and the impact of COVID-19 on the pace of change.

JUNE 2020

Webinar on "Science Business, and Vaccine Development to Combat the Pandemic."

The IRC hosted a second webinar in partnership with HBP and The Lakshmi Mittal & Family South Asia Institute (LMSAI), Harvard University on "Science Business, and Vaccine Development to Combat the Pandemic."

Through the lens of a contemporary case study, Professor Tarun Khanna shared the geopolitics of how vaccines are developed, the funding and distribution that is critical to the effort, and the global alliances that facilitate this today. He also engaged Dr. Gagandeep Kang, Executive Director, of Translational Health Science and Technology Institute & Vice Chairperson of The Coalition for Epidemic Preparedness Innovations; Umang Vohra, Managing Director & Global Chief Executive Officer, of Cipla Ltd, and Dr. David E. Bloom, Clarence James Gamble Professor of Economics& Demography, Harvard T.H. Chan School of Public Health, in a discussion on the South Asia context.

JUNE 2020

Exclusive Session on Leading in Uncertain Times

In June 2020, <u>Professor Rohit Deshpande</u>, Faculty Chair of the IRC, <u>Professor Ananth Raman</u>, Faculty Chair of the OPM Program, and <u>Professor Boris Groysberg</u> hosted an exclusive session with OPM past participants from South Asia and the Middle East on Leading in Uncertain Times. Over 90 OPM'ers attended this session.

JUNE 2020

Keynote at conferences convened by Ashoka University by HBS Faculty

In June 2020, several faculty members shared insights at three conferences convened by Ashoka University. Professor Joseph Fuller and Professor Prithwiraj Choudhury delivered keynotes at the Future of Work: Shaping Organizations of the Future conference; Professor John Kim and Professor Prithwiraj Choudhury presented at the Overcoming COVID-19, Challenges in K-12 Education conference and Professor Srikant Datar and Professor Bharat Anand also delivered keynotes at the Republic of Letters, Higher Ed conference. Several other faculty from Harvard University engaged in discussions with practitioners, health experts, and other professionals in South Asia at webinars

hosted by the India Center of the Harvard T.H. Chan School of Public Health and the LMSAI, Harvard University.

APRIL 2020 EVENTS

Navigating the Crisis & Beyond: Perspectives for Leaders in South Asia

On April 11, 2020, amidst the COVID-19 pandemic, the India Research Center, in partnership with Harvard Business Publishing hosted a webinar on navigating the crisis. HBS Professors Amy C. Edmondson, Ananth Raman, Herman B. ("Dutch") Leonard, and Robert S. Kaplan shared a vocabulary, framework and toolkit for business leaders as they navigate the COVID-19 crisis in South Asia. Professor Das Narayandas facilitated a conversation with Amit Chandra, Managing Director of Bain Capital; Sanjiv Mehta (AMP '04), Chairman & MD Hindustan Unilever Ltd; Ravi Venkatesan (MBA '92), Founder, Global Alliance for Mass Entrepreneurship and Suneeta Reddy (OPM 28, 1999), Managing Director Apollo Hospitals. Over 4,000 participants attended virtually, including a mix of business leaders, alumni, HBR readers, and professionals from over 58 countries. A video recording of the event can be viewed here.

APRIL 2020 EVENTS

HBS Club of India: Alumni on Air Webinar Series

In April 2020, the India Research Center debuted its series of monthly webinars co-hosted by the HBS Club of India. As a part of this series, alumni from South Asia share their perspectives on the current crisis, business frameworks, and leadership styles. Among those featured include Rishad Premji (MBA 2005), Chairman of Wipro Ltd., a global company supporting COVID-19 relief efforts in India, Ameera Shah (OPM 42, 2012), Promoter and Managing Director of Metropolis Healthcare, a diagnostics business in India's health care sector and Ajay Bijli (OPM 28, 1999), Chairman & MD of PVR Cinemas, one of India's largest multiplex cinema exhibition companies. The series ran episodes through June 2020.

JANUARY 2020 MBA EXPERIENCE

The Global Classroom: Student Immersion in China, Hong Kong, Myanmar, and Sri Lanka

As part of the elective curriculum within the MBA program, students have the opportunity in their second year to enrol in an Immersive Field Course – or "IFC." These courses are driven by faculty research and industry connections, and provide students with an opportunity to get out of the classroom and put the skills they have learned to practice in the field. Typically, about 200 students participate in IFCs annually. In January 2020, Professors Willy Shih and Meg Rithmire led 45 students through China, Myanmar and Sri Lanka for 10 days. The course looked to understand the dynamics of international trade through a study of the China Belt Road Initiative. During their stay in Sri Lanka, students visited the Colombo and Hambantota Ports, a logistics factory, and participated in a symposium with government officials, think tanks, and business leaders to discuss Chinese investments in Sri Lanka.

DECEMBER 2019 EVENTS

A Discussion with Professor John Kim

In December 2019, Professor John Kim addressed a select group of educators and relevant stakeholders on the Public Education Leadership Project (PELP). A joint project between the Harvard Graduate School of Education (HGSE) and the Harvard Business School (HBS), PELP uses the art and science of management to help public schools and school systems in the United States improve student performance. Professor Kim discussed the possibility of creating a similar program for school leaders in India and South Asia.

NOVEMBER 2019 ALUMNI NEWS

Alumni Tour in Bangladesh

The HBS Club of India in collaboration with the IRC convened an alumni study tour to Bangladesh last November with 15 alumni in an effort to forge a deeper understanding of the region. HBS South Asia Advisory Board Member, Munir Merali (AMP), facilitated this immersion. Over a two-and-a-half-day visit, the group met government officials, business leaders, alumni, entrepreneurs and leaders in the creative economy. The study tour proved to be a unique convening where alumni from India, GCC, and Bangladesh were able to connect, understand varied perspectives, and identify opportunities to collaborate and build deeper bonds of friendship.

NOVEMBER 2019 EVENTS

HBS India Impact Series: Conversations with Dr. Devi P. Shetty and Mr. Amit Chandra

The India Research Center's HBS India Impact Series features discussions with change makers who are using their leadership, networks, and problem-solving skills to address fundamental challenges facing society. Last November, a conversation with cardiologist Dr. Devi P. Shettyand philanthropist Amit Chandra showcased how the power of purpose could make the seemingly impossible happen. Dr. Shetty shared his perspective on the goal of medical care - to not turn anyone in need of treatment away for want of funds. He stressed the importance of developing scalable, affordable and high-quality business models through process and technology innovations. Mr. Chandra shared vignettes of his journey leveraging networks to take action to impact millions of lives.

SEPTEMBER 2019 EVENTS

HBS India Impact Series: Conversations with Dr. Y.K. Hamied and Dr. Armida Fernandez The India Research Center's HBS India Impact Series features discussions with change makers who are using their leadership, networks, and problem-solving skills to address fundamental challenges facing society. This August, a conversation with Dr. Y.K. Hamied, Non-Executive Chairperson of the pharmaceuticals company Cipla Ltd., focused on his pioneering efforts to develop affordable drugs for HIV patients across the world. Dr. Hamied's innovative anti-AIDS treatment pushed the envelope in patent law. In another conversation this September, Dr. Armida Fernandez, Founder of SNEHA discussed her journey supporting under-served low-income communities in India and improving the quality of public health services. Nitin Nayar, MBA 2002, who serves on SNEHA's board, shared how alumni can help leverage their skills and expertise to drive social change and widen their sphere of impact.

AUGUST 2019 MBA EXPERIENCE

MBA Voices: A Indian Student's Experience—Meet Prineeta Kulkarni, MBA Class of 2020 MBA Voices is Harvard Business School's admissions blog. A collection of community perspectives on the blog provide prospective students with insight into life at HBS. In this interview, Indian student, Prineeta Kulkarni, MBA 2020, explains her journey to become one of the applicants admitted to the school.

JULY 2019 EVENTS

A Discussion with Professor Mihir A. Desai: How Finance Works This July in Mumbai, Professor Mihir A. Desai, Mizuho Financial Group Professor of Finance shared insights from his new book, How Finance Works. In an interactive and engaging session with alumni and friends of the School, Professor Desai tackled a range of topics including the sources of economic return, why the financial system is so complex, how value is created, measured, and maximized and the importance of capital markets in helping companies grow.

MAY 2019 MBA EXPERIENCE

Neel Ghose (MBA 2019) Wins Dean's Award for Service to the School and Society

Neel Ghose (MBA 2019) is the founder of The Robin Hood Army, a zero-funds organization that distributes surplus food from restaurants to the hungry in developing countries and has served 14.8 million meals across 133 cities. Ghose brought his commitment to feeding the hungry to HBS, and during his time in the MBA program has increased his sectionmates' awareness of the problem of global hunger. With the help of his classmates, the Robin Hood Army has been introduced into new countries including Indonesia, Nigeria, and Chile. Through his work with the Robin Hood Army and Robin Hood Academy, and through his actions on campus to bring awareness to the hunger problem in all nations, Ghose has been an inspirational role model while at HBS and impacted the quality of life for many communities, making him a 2019 Dean's Award winner.

JANUARY - FEBRUARY 2019 EVENTS

Driving Digital Strategy Discussion with Professor Sunil Gupta

This January and February Professor Sunil Gupta, Edward W. Carter Professor of Business Administration, toured Delhi, Bangalore and Mumbai, presenting his research on the use of digital technology and its impact on consumer behavior and firm strategy. Alumni, business leaders, and entrepreneurs attended events where he discussed his recent book "Driving Digital Strategy, A Guide to Reimaging your Business." His book provides a framework for companies to reimagine their business. Referring to numerous case studies and his own research, Professor Gupta demonstrated how the rules of business have changed and why it is no longer enough for firms to be better or cheaper to gain competitive advantage. He described how these new rules make it essential for companies to re-examine four fundamental aspects of their business to thrive in the digital era — their strategy, value chain, customer engagement, and organization structure.

JANUARY 2019 EVENTS

Entrepreneurs Unplugged – Conversation with Sanjiv Bajaj (MBA 1997) This January, alumni and a few select entrepreneurs congregated in Pune for a discussion with Sanjiv Bajaj as a part of the India Research Center's Entrepreneurs Unplugged Series. The focus of the series is to forge a deeper understanding of the entrepreneurship ecosystem in South Asia. The series tracks the journeys of entrepreneurs who have attempted to launch new business models as they push scale and manage various stakeholders including investors, employees, customers and regulators. During the conversation, Sanjiv Bajaj (MBA '97), Managing Director of Bajaj Finserv, one of India's flagship nonbank finance companies, shared insights on business strategy and the use of technology, data mining, Al and machine intelligence to drive innovation and long-term value creation. He also shared his perspective on developing a culture of accountability and entrepreneurship within a corporate set up.

SEPTEMBER 2018 CLUB NEWS

Exploring the Future of Work for Women

The HBS India Research Center, the HBS Club of India and the HBS Gender Initiative hosted their first joint conference devoted to exploring what the future holds for working women. The Future of Work: Accelerating Gender Parity Conference, held on September 21, 2018 in Mumbai, was an invitation-only opportunity for 200 CEOs and senior managers to convene with experts and scholars. Professors Robin J. Ely, Diane Doerge Wilson Professor of Business Administration and Faculty Chair of the HBS Gender Initiative and Joseph B. Fuller Professor of General Management who co-leads the School's Managing the Future of Work project presented their research. Professor Lakshmi Ramarajan, Anna Spangler Nelson and Thomas C. Nelson Associate Professor of Business Administration, gave a presentation on gender identity.

MAY 2018 ALUMNI NEWS

Creating Opportunity for Indian Entrepreneurs Harsh Bhargava (MBA 1977) was visiting his hometown of Jaipur, India, in 1999 when tragedy struck. In the midst of an unemployment crisis during the Kargil War, the government advertised for 120 open positions in the nearby town of Jhunjhunu. More than 100,000 young men showed up looking for work. The government was not prepared to handle the number of job-seekers, resulting in matters becoming out of control and police killing three young men. The incident ate at Bhargava, and led to an idea: Why not create job creators instead of job seekers through an entrepreneurship training program at the grassroots level? Inspired, Bhargava founded I Create, an organization that teaches entrepreneurship skills to students at the secondary level and also works with disadvantaged women, youth, and discharged soldiers to provide comprehensive training and mentorship.

NOVEMBER 2017 ALUMNI NEWS

HBS Alum to Expand Company's Automotive Operations to Detroit

Anand Mahindra (MBA 1981) has plans to expand the automotive operations of the Mumbai-based company, Mahindra Group, into Detriot in early 2018. The company will begin producing off-road recreational and work vehicles that will contribute to their current U.S. production of tractors.

SEPTEMBER 2017 ALUMNI NEWS

An HBS alumnus and his City of Dreams - Colombo, Sri Lanka

With a clear vision and big dreams for change, HBS graduate Nayana Mawilanda (MBA 2005) shares his plans for turning Sri Lanka's capital city of Colombo into a megapolis that resembles other major international port cities. His master plans for transformation include housing, transportation, water, and environmental priorities, and he talks about how his unexpected career path led him to have the skills he needs to make these big changes